



Harry Shulman, Partner

Harry Shulman practices in the areas of professional staff affairs and life sciences. He represents multi-institutional health systems, hospitals and/or their medical staffs, independent practice associations, and medical groups, in a variety of matters. These include internal operations and self-governance; bylaws, rules and regulations and policies; Joint Commission, licensing, and other regulatory compliance; credentialing and peer review investigations; formal hearings (as an advocate for the peer review body or as the hearing officer); emergency transfer and antidumping; clinical research and institutional review board affairs subject to FDA and DHHS regulations; and bioethics and consent.

Harry has authored numerous articles and consulted on published manuals and guidebooks regarding professional credentialing and peer review. He has been a speaker before medical staffs and other professional organizations, including the National Association Medical Staff Services, the California Association Medical Staff Services and the California Society for Healthcare Attorneys.

Hearing Officer Qualifications

Served as lead counsel in approximately 50 cases, usually through all aspects of the proceedings. In some instances (perhaps 20% to 25%), where attorneys were barred from the evidentiary portion of the hearing, prepared the case for a medical staff leader to present.

In addition to the completed hearings referenced above, served as lead counsel in approximately 20 to 30 cases that were resolved amicably either immediately prior to the start of the hearing or prior to the completion of the hearing.

Served as hearing officer in approximately 10 to 20 completed hearings. In approximately half of them, presided over evidentiary proceedings before medical staff hearing committees, and in the other half, presided over appellate review proceedings as legal counsel to governing bodies.

References provided upon request.



San Francisco Office

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Education

Oxford University
Diploma in Law, 1975
Santa Clara University
School of Law
J.D., cum laude 1974
University of California
Los Angeles
B.A. Political Science,
1971

Bar Admission

California, 1974

Additional Qualifications

Associate Chief Counsel for Enforcement, Federal Food and Drug Administration, 1975-1979

Presentations

“Developing and Enforcing Codes of Conduct,” Health Care Webinar Series, 09.15.09

“Legal Update on Statutory and Case Law Developments for 2008,” California Association Medical Staff Services (CAMSS), Central Valley Chapter, 12.10.08

Advisories

SB 700: California Legislature Makes Changes to Peer Review and Reporting Requirements, 11.04.10

Disability Claims by Physicians: News for Physician Groups and Medical Staffs, 03.23.10

Professional & Community Activities

Founding Member, California Society for Healthcare Attorneys

American Health Lawyers Association

American Bar Association

Professional Recognition

Named as one of the “Best Lawyers in America” in Health Care Law by Woodward/White, 2009-present

Selected to “Northern California Super Lawyers” in Health Care Law, Law & Politics, 2008-2010