## PATRICK K. MOORE

For over 40 years, Patrick Moore represented health care provider clients -- including academic medical institutions, for-profit and non-profit health systems, hospitals, medical staffs, IPAs, medical groups, physicians, ancillary services providers -- and management and technology companies offering products or services to health care providers. His representation of clients spanned medical staff, regulatory, organizational, transactional and litigated matters. He has long held the "A/V" preeminent rating of the Martindale-Hubbell Law Directory®.

His practice now is limited to:

- **Alternative dispute resolution** -- mediation, arbitration, neutral case evaluation and peer review hearing officer engagements.
- **Independent counsel assignments** -- advising boards on peer review hearing appeals and conducting organizational internal investigations.
- Retained expert witness engagements in health care related litigation.

He completed the mediator and arbitrator training programs of the American Health Lawyers Association Alternative Dispute Resolution Service. He qualified to be listed as an experienced hearing officer by the California Society for Healthcare Attorneys. He drafted the initial curriculum for, and has been a faculty member of, the society's hearing officer training program. He litigated issues related to arbitration, including cases before the California Court of Appeal on the application of the California statute on arbitrator ethics and disclosures and the extent of an arbitrator's obligation to disclose potential conflicts of interest.

He has been published in law journals, health industry trade publications and the legal press on various health care subjects. Most recently, he co-authored articles on mediating and arbitrating peer review body recommendations and actions for the quarterly journal of the California Society for Healthcare Attorneys. He has presented to the American Health Lawyers Association, California Society for Healthcare Attorneys, Los Angeles County Bar Association, California Medical Association and other healthcare trade and industry associations on alternative dispute resolution and other health law subjects.

His community service has included terms as a director of the California Society for Healthcare Attorneys, UCI Foundation, the Laguna Playhouse and Anaheim Memorial Hospital, as the chairman and a member of the Investment Advisory Committee of CalOptima (the county organized health system of Orange County) and as a member of the audit committee of Memorial Health Services.

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